



FINANCIAL MANAGEMENT

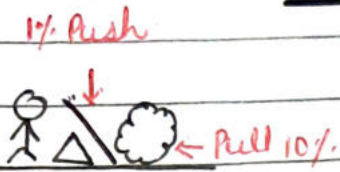
Chapter _ leverages

Handwritten notes

__Dolly Gorai__



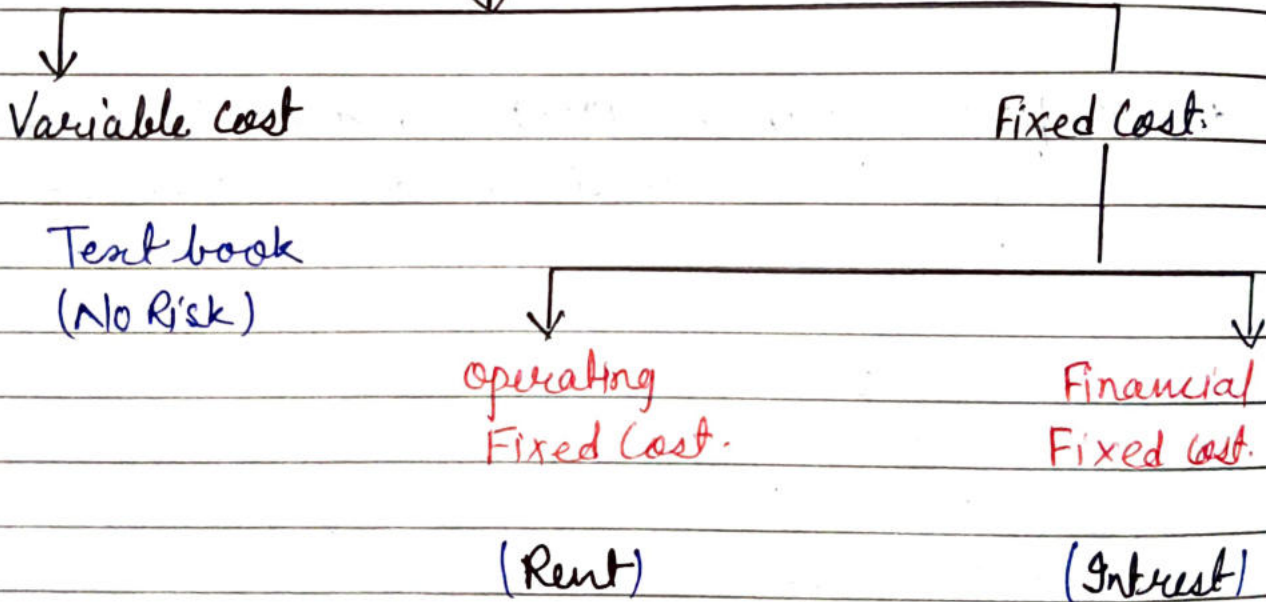
Leverages



Leverage mean "Risk"

Risk involves in business because of Fixed Cost

[Example: Coaching class] COST



• operating leverage.

• financial leverage.

Combined Leverage.

Concept Question :

Selling Price : 10PU (per unit)

Variable cost: 8PU

Total fixed cost: 100 (Rent)

Total Interest: 75

Tax: 20%

No of Equity shares = 10

No of Units sold = 100

Calculate all leverages

Prepare Income Statement at

100 & 120 Units.

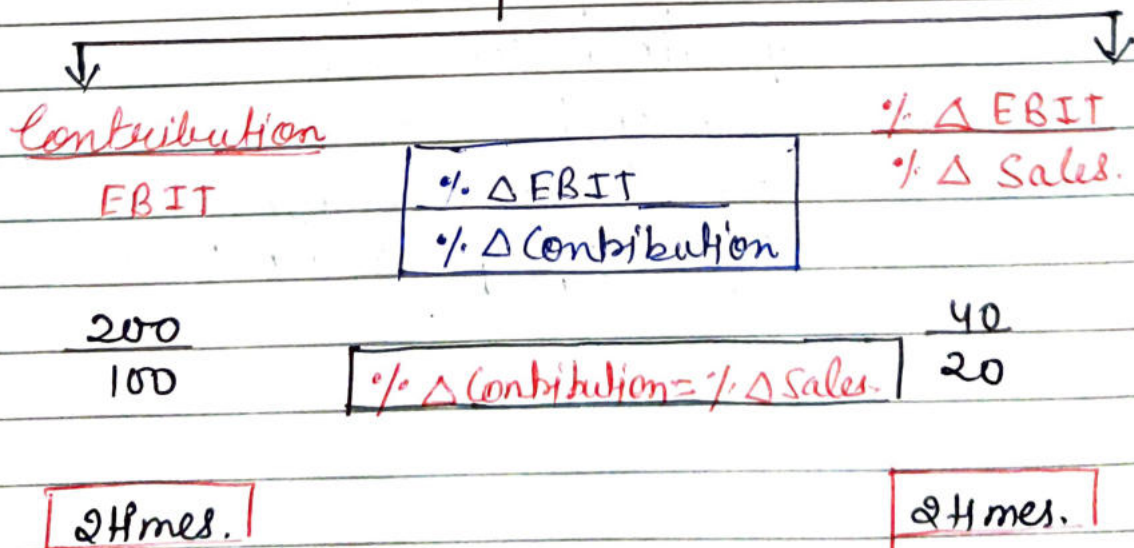
EBIT :-	Earning Before Interest & Tax
EBT :-	Earning Before Tax
EAT :-	Earning After Tax
EAFS :-	Earning Available to Equity Shareholder.
EPS :-	Earning per share.
OL :-	operating leverage.
FL :-	Financial leverage.
CL :-	Combined leverage.
DOL :-	degree of operating leverage.

$$\frac{160 \times 100}{800}$$

Soln:-

Particulars	100 Units	change	120 Units
Sales	1000	20%	1200
- Variable cost	(800)	20%	(960)
Contribution	200	20%	240
- Fixed cost (OL)	(100)	-	(100)
EBIT	100	40%	140
- Interest (FL)	(75)	-	75
EBT	25	160%	65
- Tax @ 20%	(5)	-	(13)
EAT	20	-	52
- Preference Dividend	-	Same.	-
FAES	20	-	52
÷ Equity shares	÷ 10	-	÷ 10
EPS	2	160%	5.2

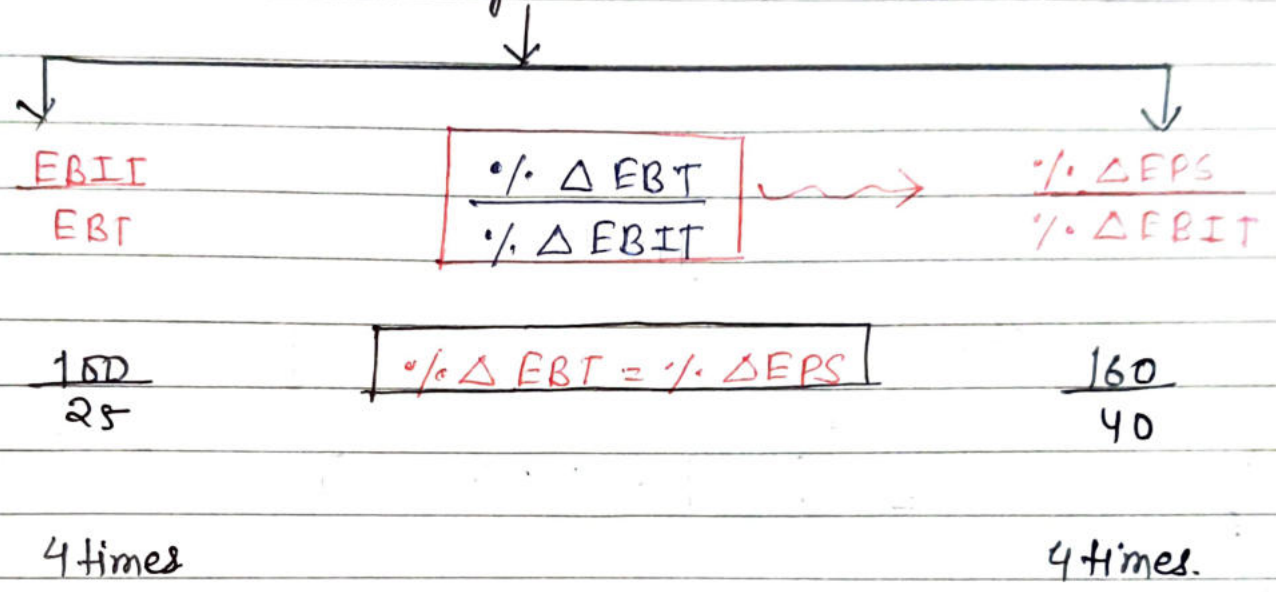
① Operating Leverage:



new-old/old * 100

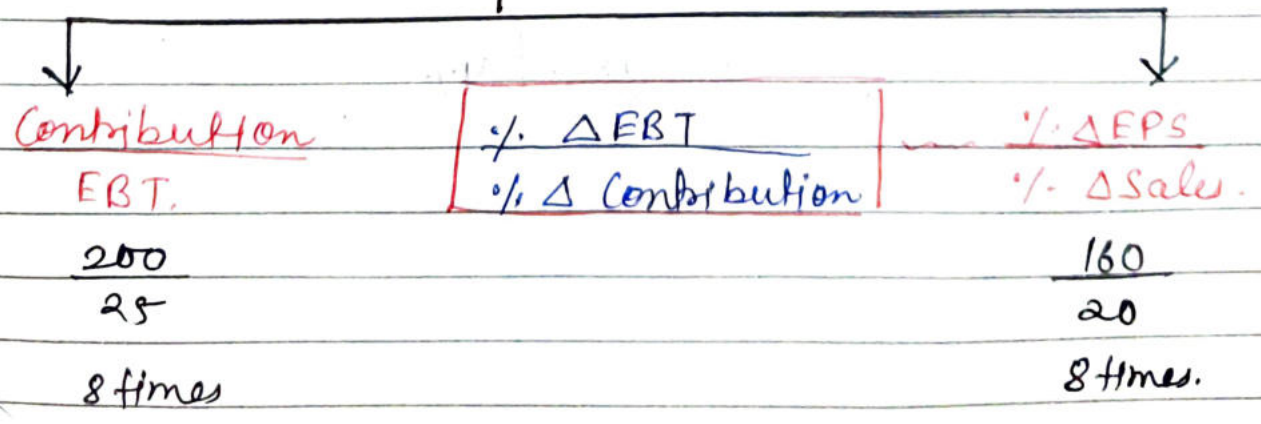
- OL arises because of operating fixed cost
- OL = 2 times indicates 1% change in sales leads to 2% change in EBIT.

② Financial Leverage.



- FL arises because of Interest
- FL = 4 times indicates 1% change in EBIT leads to 4% change in EPS.

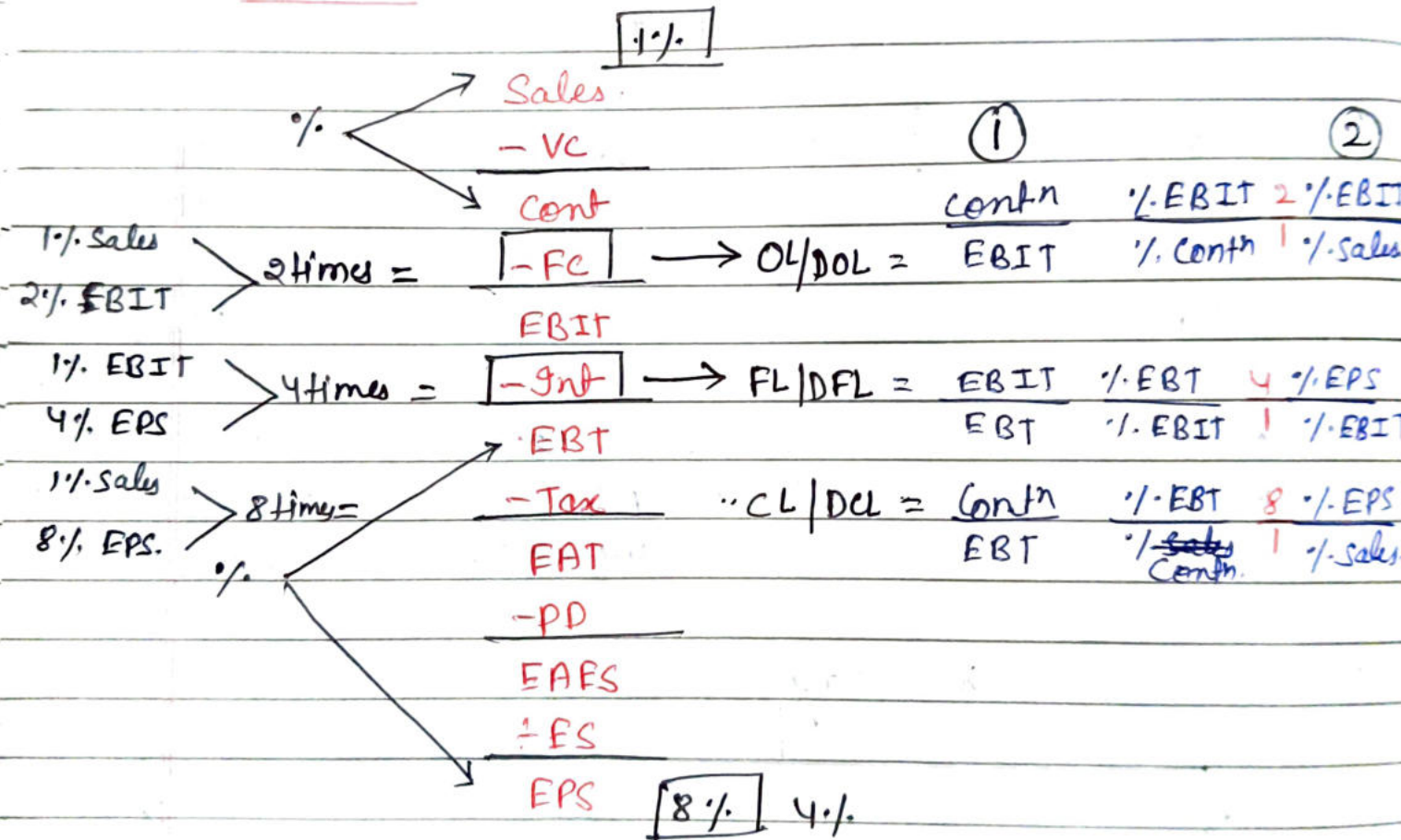
③ Combined Leverage



• CL arises because of operating fixed cost & Interest.

• CL = 8 times indicates 1% change in sales leads to 8% change in EPS

Lecture 1 Revision



15 July 2025

Illustration - 1

A company produces and sells 10,000 shirts. The selling price per shirt is ₹ 500. Variable cost is ₹ 200 per shirt and fixed operating cost is ₹ 25,00,000.

- (a) Calculate operating leverage
- (b) If sales are up by 10% then compute the impact on EBIT?

Soln: Working note - 1 Income Statement :-

Particulars.	10,000 units.	
Sales	$(500) \times 10,000 = 50,00,000$	1%
- VC	$(200) \times 10,000 = 20,00,000$	
Contribution	$(300) \times 10,000 = 30,00,000$	1%
- FC	$(25,00,000)$	x 6 or
EBIT	$5,00,000$	6%

1. Operating Leverage :-

$$\frac{\text{Contribution}}{\text{EBIT}} = \frac{30,00,000}{5,00,000} = 6 \text{ times}$$

2. % Δ EBIT

$$\text{Operating Leverage} = \frac{\% \Delta \text{EBIT}}{\% \Delta \text{Sales}}$$

$$6 = \frac{\% \Delta \text{EBIT}}{10}$$

$$\therefore \% \Delta \text{EBIT} = 60\%$$

Illustration-3.

A Firm's details are as under:

Sales (@ 100 per unit	₹ 24,00,000
Variable cost	50%
Fixed cost	₹ 10,00,000

It has borrowed ₹ 10,00,000 @ 10% p.a. and its equity share capital is ₹ 10,00,000 (₹ 100 each).

Consider tax @ 50%.

Calculate:

- operating leverage
- Financial leverage
- Combined leverage
- Return on Investment.
- If the sales increases by ₹ 6,00,000 what will the new EBIT?

Solⁿ

Working Note - ① Income Statement.

Particulars	Total
Sales	
- VC	
Contribution	
EBIT	
- Interest	
EBT	
- Tax	
EAT/EAES	
÷ ES	
EPS.	

Working Note ① Income Statement

	Particulars		Total
25%	Sales	1%	100
	- VC		(50)
25%	Contribution	1%	50
	- FC		(10,00,000)
	EBIT	6%	200,000
	- Interest $(10,00,000 \times 10\%)$		(100,000)
	EBT		100,000
	- Tax @ 50%		(50,000)
	EAT/EAES		50,000
	÷ ES $(10,00,000 \div 100)$		÷ 10,000
	EPS		5

① Operating leverage:

$$\frac{\text{Contribution}}{\text{EBIT}} = \frac{12,00,000}{2,00,000} = 6 \text{ Times.}$$

② Financial leverage:

$$\frac{\text{EBIT}}{\text{EBT}} = \frac{2,00,000}{1,00,000} = 2 \text{ Times.}$$

③ Combined leverage:

$$\frac{\text{Contri}}{\text{EBT}} = \frac{12,00,000}{1,00,000} = 12 \text{ Times}$$

OR

$$\begin{aligned} \text{Combined Leverage} &= \text{Operating Leverage} \times \text{Financial Leverage} \\ &= 6 \times 2 \\ &= 12 \text{ Times.} \end{aligned}$$

④ Return on Investment =

$$\begin{aligned} \frac{\text{EAT}}{\text{Equity}} \times 100 &= \frac{50,000}{10,00,000} \times 100 \\ &= 5\% \end{aligned}$$

⑤ New EBIT

Particulars	Total.	
Revised sales (2400,000 + 600,000)	30,00,000	100
- VC	(1500,000)	50
Contribution	1500,000	50
- FC	(10,00,000)	
New EBIT	500,000	

OR.

$$12L \quad 25\% \quad 15L.$$

$$\frac{3}{12} \times 100$$

Practical Problem-1

From the following information extracted from the books of accounts of max. Ltd. Calculate percentage change in earnings per share, if sales increase by 10% and fixed operating cost is ₹ 1,57,500

Particulars	(₹)
EBIT (Earnings before Interest and Tax)	31,50,000
Earnings before Tax (EBT)	14,00,000

Working note - 1 : Income Statement.

Particular	Total.
Contribution	3307500
- Fc	+ 157500
EBIT	3150000
- Int	- 1750000
EBT	1400000

Working note - 2 : Combined Leverage.

$$\frac{\text{Contribution}}{\text{EBT}} = \frac{3307500}{1400000} = 2.3625 \text{ Times.}$$

1 % Δ EPS

$$CL = \frac{\% \Delta \text{EPS}}{\% \Delta \text{Sales}}$$

$$2.3625 = \frac{\% \Delta \text{EPS}}{10}$$

$$\% \Delta \text{EPS} = 23.625\%$$

$$2.5 \times 2 \times 100 = 160\%$$

Concept: Summary:-

	Units		+20%	Units	
	100			120	
	Sales	10	1000	20%	1200
	- VC	8	800		960
	Cont	2	200	20%	240
OL	- Fc		100		(100) OL = 2Hms
	EBIT		100	40%	140
CL	- Int		75	40%	(75) FL = 4Hms
	EBT		25	160%	65
	- Tax @ 20%		5		(13) CL = 8Hms
	EAT/EAES		20		52
FL	÷ ES		÷ 10		÷ 10
	EPS		2	160%	5.2

$$\Delta\% \text{ Cont} = \% \text{ Sales}$$

$$\Delta\% \text{ EBT} = \% \text{ EPS}$$

$$\bullet \frac{1200 - 1000}{1000} \times 100 = 20\%$$

$$\bullet \frac{240 - 200}{200} \times 100 = 20\%$$

$$\bullet \frac{65 - 25}{25} = 160\%$$

$$\bullet \frac{2 - 5.2}{2} \times 100 = 160\%$$

$$OL = \frac{C}{EBIT} \text{ or } \frac{\% \text{ EBIT}}{\% \text{ Sales}} = \frac{200}{100} = \frac{2}{1}$$

$$FL = \frac{EBIT}{EBT} \text{ or } \frac{\% \text{ EPS}}{\% \text{ EBIT}} = \frac{100}{25} = \frac{4}{1}$$

$$CL = \frac{C}{EBT} \text{ or } \frac{\% \text{ EPS}}{\% \text{ Sales}} = \frac{200}{25} = \frac{8}{1}$$

Practical Problem 4:-

The capital structure of Rs Ltd. at the end of the Current Financial Year consisted as follows.

Particular	₹
Equity Share Capital face value ₹ 100 each	10,00,000
10% debentures (₹ 100 each)	10,00,000

During the year, sales decreased to 1,00,000 Units as compared to 120,000 units in the previous year. However the selling price stood at ₹ 12 per unit and variable cost at ₹ 8 per unit for both the years, The fixed expenses were at ₹ 200,000 p.a and the Income tax rate is 30%.

You are required to calculate the following.

- (i) the degree of financial leverage at 1,20,000 unit and 1,00,000 units.
- (ii) The degree of operating leverage at 1,20,000 units and 1,00,000 units.
- (iii) The percentage change in EPS

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Income Statement

Particulars		120,000 Units	100,000 Units
Sales	(12)	144,00,000	120,00,000
- Variable Cost	(8)	96,00,000	80,00,000
Contribution	4	48,00,000	40,00,000
- Fixed Cost		20,00,000	20,00,000
EBIT		28,00,000	20,00,000
- Int		10,00,000	10,00,000
EBT		18,00,000	10,00,000
- Tax @ 30%		5,40,000	3,00,000
EAT/EAE		12,60,000	7,00,000
÷ ES (10,00,000 ÷ 100)		÷ 10,000	÷ 10,000
EPS		12.6	7

1. Financial Leverage = $\frac{\text{EBIT}}{\text{EBT}} = \frac{28,00,000}{18,00,000} = 1.56 \text{ Times.}$

2. Operating Leverage = $\frac{\text{Contribution}}{\text{EBIT}} = \frac{48,00,000}{28,00,000} = 1.71 \text{ Times.}$

$= \frac{40,00,000}{20,00,000} = 2 \text{ Times.}$

3. % Δ Change in EPS = $\frac{12.6 - 7}{12.6} \times 100$

$= \frac{5.6}{12.6} \times 100$

$= 44.44\% \text{ (Reduction in EPS)}$

Practical Problem 12

The following data have been extracted from the books of LM Ltd:

Sales -	₹ 100 lakh
Interest payable per annum	₹ 10 lakh
Operating Leverage	1.2
Combined Leverage	2.16

You are required to calculate

- (i) The financial leverage
- (ii) Fixed Cost and
- (iii) P/V ratio.

Soln

(i) Financial leverage,

$$CL = OL \times FL$$

$$2.16 = 1.2 \times FL$$

$$FL = 1.8 \text{ times.}$$

(ii) Fixed Costs

Sales		10000000	
- VC		7300000	
Cont	1.2	2700000	WN-3
- FC	0.2	450000	(270 - 2250K)
EBIT	1	2550000	1.8 WN-2
- Int		1000000	0.8
EBT		1250000	1

Working note-1: EBIT

$$FL = \frac{EBIT}{EBIT - Int}$$

$$1.8 = \frac{EBIT}{EBIT - 10,00,000}$$

$$\therefore 1.8 EBIT - 18,00,000 = EBIT$$

$$0.8 EBIT = 18,00,000$$

$$EBIT = \frac{18,00,000}{0.8}$$

$$EBIT = 2250000$$

Working note 2: Contribution.

$$OL = \frac{\text{Contribution}}{EBIT}$$

$$1.2 = \frac{\text{Contribution}}{2250,000}$$

$$\text{Contribution} = 2700,000$$

3: Profit Volum Ratio ;

$$\frac{\text{Contribution} \times 100}{\text{Sales}} = \frac{2700,000}{1000000} \times 100$$
$$= 27\%$$

16 July 2024

Practical Problem - 8

Calculate the operating leverage, financial leverage and combined leverage from the following data under situation I and II and financial Plan A and Plan B.

Installed Capacity	4000 units
Actual Production and Sales	75% of the Capacity
Selling Price	£ 30 per Unit
Variable Cost	£ 15 per Unit

Fixed Cost

Under Situation - I

£ 15,000

Under Situation - II

£ 20,000

Capital Structure:

	Financial Plan	
	A (£)	B (£)
Equity	10,000	15,000
Debt (Rate of Interest at 20%)	10,000	5,000
	<u>20,000</u>	<u>20,000</u>

Working note - 1 Total Contribution.

Selling Per Unit	30
<u>Variable Cost Per Unit</u>	(15)
Contribution Per Unit	15
<u>x NO. of Units (4000 x 75%)</u>	<u>x 3000</u>
Total Contribution.	45000

Working note - 2 Income statement.

Particular	Situation 1		Situation 2	
	Plan A	Plan B	Plan A	Plan B
Total Contribution.	45000	45000	45000	45000
- Fc	15000	15000	20000	20000
EBIT	30,000	30,000	25000	25000
- Interest.	2000	1000	2000	1000
Plan A: $10,000 \times 20\%$	} 2000 }	} 1000 }	23000	24000
Plan B: $3000 \times 20\%$				
EBT	28000	29000	23000	24000
Leverage!				
OL = $\frac{\text{Contri}}{\text{EBIT}}$	$= \frac{45000}{30,000}$	$= \frac{45000}{30,000}$	$= \frac{45000}{25000}$	$= \frac{45000}{25000}$
	= 1.5	= 1.5	= 1.8	= 1.8
FL = $\frac{\text{EBIT}}{\text{EBT}}$	$= \frac{30,000}{28000}$	$= \frac{30,000}{29000}$	$= \frac{25000}{23000}$	$= \frac{25000}{24000}$
	= 1.07	= 1.03	= 1.09	= 1.04
CL = $OL \times FL$	1.61	1.55	1.96	1.87

Practical problem II

You are given the following information of 5 firms of the same industry:

Name of the firm:	Change in Revenue	Change in operating Income	Change in Earning per share
M	28%	26%	22%
N	27%	34%	28%
P	25%	38%	23%
Q	23%	43%	27%
R	25%	40%	28%

You are required to calculate for all firms.

- (i) Degree of operating Leverage and.
- (ii) Degree of Combined Leverage.

Revenue = Sales.

operating Income = EBIT

Firm.	Operating Leverage	Combined Leverage
	$\frac{\% \text{ EBIT}}{\% \text{ Sales}}$	$\frac{\% \text{ EPS}}{\% \text{ Sales}}$
M	$\frac{26}{28} = 0.93$	$\frac{32}{28} = 1.14$
N	$\frac{34}{27} = 1.26$	$\frac{26}{27} = 0.96$
P	$\frac{38}{25} = 1.52$	$\frac{23}{25} = 0.92$
Q	$\frac{43}{23} = 1.87$	$\frac{27}{23} = 1.17$
R.	$\frac{40}{25} = 1.6$	$\frac{28}{25} = 1.12$

Practical Problem-2.

Consider the following information for Mega Ltd.

Production level,	2500 units
Contribution per unit-	₹ 150
operating Leverage	6
Combined Leverage	24
Tax rate	30%.

Required:

compute its earnings after tax.

Soln 1. Earnings after Tax

Particulars	2500 Units
Contribution (150 x 2500)	375000
- FC	312500 ← bal fig
EBIT	62500
- Interest	46875
EBT	15625
- Tax @ 30%	4688
EAT	10937

Working note no 1: EBIT:

$$OL = \frac{\text{Contribution}}{\text{EBIT}} = 6 = \frac{375000}{\text{EBIT}}$$

$$\therefore \text{EBIT} = \frac{375000}{6} = 62500$$

Working note no 2: financial leverage

$$CL = OL \times FL$$

$$24 = 6 \times FL$$

$$FL = \frac{24}{6} = 4 \text{ Times}$$

Working note no - 3 EBT

$$FL = \frac{\text{EBIT}}{\text{EBT}}$$

$$4 = \frac{62500}{\text{EBT}}$$

$$\therefore \text{EBT} = \frac{62500}{4}$$

$$\therefore \text{EBT} = 15625$$

Practical Problem 6

Beta Electronics Ltd. has the following balance sheet and income statement information.

Balance sheet

Liabilities	₹	Assets	₹
Equity Capital (210 persons)	8,00,000	Net fixed assets	10,00,000
10% Debt	600,000	Current assets	9,00,000
Retained earnings	3,50,000		
Current liabilities	1,50,000		
	<u>19,00,000</u>		<u>19,00,000</u>

Income Statement for the year.Particular

Particular	₹
Sale.	3,40,000
operating expenses (including 260,000 depreciation)	1,20,000
EBIT	2,20,000
Less: Interest.	60,000
Earning before tax	160,000
Less: Taxes.	56,000
Net Earnings (EAT)	104,000

- (a) Determine the degree of operating, financial and combined leverages at the current sales level if all operating expenses other than depreciation are variable costs.

If total assets remain at the same level,
 but sales increase by 20 percent and,
 decrease by 20 percent, compute the
 earnings per share at the new sales levels.

Working Note :- 1 Income Statement :

Particulars	Present	Sales Increase	
		by 20%	Sales Decrease by 20%
Sales	340,000 +20%	408,000 -20%	272,000
- VC	60,000 +20%	72,000 -20%	48,000
Contribution	280,000 +20%	336,000 -20%	224,000
- FC	60,000	60,000	60,000
EBIT	220,000	276,000	164,000
- Interest	60,000	60,000	60,000
EBT	160,000	216,000	104,000
- Tax	56,000	75,600	36,400
EAT/EAE	104,000	140,400	67,600
÷ ES (800,000 ÷ 10)	÷ 80,000	÷ 80,000	÷ 80,000
EPS	1.3	1.76	0.85

working note no-2

$$\frac{56,000}{160,000} \times 100 = 35\%$$

$$* 216,000 @ 35\% = 75,600$$

$$* 104,000 @ 35\% = 36,400$$

Calculation of operating leverage = $\frac{\text{Contribution}}{\text{EBIT}}$

$$= \frac{280,000}{220,000}$$

$$= 1.27 \text{ times}$$

Calculation of financial leverage = $\frac{\text{EBIT}}{\text{EBT}}$

$$= \frac{2,20,000}{160,000}$$

$$= 1.38 \text{ times}$$

Combined leverage = $OL \times FL$

$$= 1.27 \times 1.38$$

$$= 1.75 \text{ times}$$

Illustration no-4

The capital structure of P Ltd. The following is related to Yixi Company Ltd. for the current financial year.

Equity share capital (of ₹ 10 each) ₹ 50 lakhs.

12% bonds of ₹ 1,000 each, ₹ 37 lakhs.

Sales, ₹ 84 lakhs.

Fixed cost (excluding interest) ₹ 6.96 lakhs.

financial leverage, 1.49.

Profit-volume Ratio, 27.55%.

Income Tax Applicable, 40%.

You are required to calculate:

- (i) Operating leverage.
- (ii) Combined leverage and
- (iii) Earnings per share.

Show calculations up-to two decimal points.

Working note-1 Income Statement.
Particular.

		₹
Sales	100 ×	8400,000
- Vc	72.45	(6085800)
Condn	27.55	2314200
- Fc		696000
EBIT		1618200
- Int		532160
EBT (Wn-2)		1086040
- Tax @ 40%		434416
EAT/EAES		651624
÷ ES (50,00,000 ÷ 10) 500,000		500,000
EPS		1.30

(Working note-2) EBT

$$FL = \frac{EBIT}{EBT}$$

$$1.49 = \frac{1618200}{EBT}$$

$$\therefore EBT = 1086040$$

1. Operating leverage.

$$\frac{2314200}{1618200} = 1.43 \text{ times.}$$

$$2. CL = OL \times FL$$

$$= 1.43 \times 1.49 = 2.13 \text{ times}$$

$$3. EPS = 1.30$$

Question of 31st Interest F.L & of Interest of Ukhna

Practical Problem - (10) The following details of a company for the year ended 31st March are given below:

Operating leverage	2:1
Combined leverage	2.5:1
Fixed Cost excluding interest	₹ 3.4 lakhs
Sales	₹ 50 lakhs
8% Debentures of ₹ 100 each	₹ 30.25 lakhs
Equity Share Capital of ₹ 10 each	34 lakhs
Income Tax Rate	30%

Calculate:

- (i) Financial Leverage
- (ii) P/V ratio and Earning per share (EPS)
- (iii) If the company belongs to an industry, whose assets turnover is 1.5, does it have a high or low assets turnover?
- (iv) At what level of sales, the Earning before Tax (EBT) of the company will be equal to zero?

Q12

1. Financial leverage.

$$CL = OL \times FL$$

$$2.5 = 2 \times FL$$

$$FL = 1.25$$

(Working note no:1) Income statement.

Sales.	:	50,50,000
- VC		4320,000
Conth.	(WN-2)	680,000
- FC		340,000
EBIT		340,000
- Int		68,000
EBT	(WN-3)	272000
- Tax	@ 30%	81600
EAT/EAFS		190400
÷ ES	(3400,000 ÷ 10)	340000
EPS		0.56

(Working note 2) Contribution

$$OL = \frac{\text{Conth}}{\text{Conth} - FC}$$

$$2 = \frac{\text{Conth}}{\text{Conth} - 340,000}$$

$$2 \text{Conth} - 680,000 = \text{Conth}$$

$$\text{Conth} = 680,000$$

Working note no-3 EBT

$$FL = \frac{EBIT}{EBT}$$

$$1.25 = \frac{340,000}{EBT}$$

$$EBT = 270,000$$

$$2(a) \quad PV = \frac{\text{Cont}^n}{\text{Sales}} \times 100$$

Ratio

$$= \frac{680,000 \times 100}{50,00,000}$$

$$= 13.6\%$$

$$(b) \quad EPS = 0.56.$$

3(a) Total assets: (Equal total liab)

		B/S	
Esc	3400,000	ESA	PA
8% Debt	3025000	Debt	CA
	6425000	CL	
		Total Liab	Total Asset

$$(b) \quad \text{Asset Turnover} = \frac{\text{Sales}}{\text{Total assets}}$$

Ratio

$$= \frac{50,00,000}{6425000} = 0.78$$

(c) Company has low asset turnover as compared to industry.

4) Sales:-

Sales:-	(30,00,000)	100
(-) VC	2592000	86.4
Con ⁿ	408000	13.6
(-) FC	(340,000)	
EBIT	68000	
(-) Int	(68000)	
EBT	0	

(Reverse Statement)

practical problem:-9.

The following particulars relating to Nanyer. Ltd. for the year ended 31st March is given:

Output	1,00,000 units at normal Capacity
Selling price per unit	₹ 40
Variable cost per unit	₹ 20
Fixed cost	₹ 10,00,000

The Capital Structure of the company as on 31st March is as follows:

Particulars.	₹
Equity share Capital (1,00,000 shares of ₹ 10 each)	10,00,000
Reserves and surplus.	5,00,000
7% debentures.	10,00,000
Current liabilities	5,00,000
Total	30,00,000

Nanya Ltd. has decided to undertake an expansion project to use the market potential, that will involve ₹ 10 lakhs. The company expects an increase in output by 50%. fixed cost will be increased by ₹ 5,00,000 and variable cost per unit will be decreased by 10%. The additional output can be sold at the existing selling price without any adverse impact on the market.

The following alternative schemes for financing the proposed expansion programme are planned.

- (i) Entirely by equity shares of ₹ 10 each at par.
- (ii) ₹ 5 lakh by issue of equity of ₹ 10 each and the balance by issue of 6% deb. of ₹ 100 each at par.
- (iii) Entirely by 6% deb. of ₹ 100 each at par.

find out which of the above-mentioned alternatives would you recommend for Nanya Ltd. with reference to the risk and return involved assuming a corporate tax of 40%.

(working note - 1) EBIT:-

Particulars	Present	After Expansion.
SP per unit	40	40
VC pu	(20) (-10%)	(18)
Conth pu	20	22
X Units.	X 100,000 +50%	X 150,000
Conth	20,00,000	33,00,000
(-) PC	(10,00,000) (+5L)	(15,00,000)
EBIT	10,00,000	18,00,000

Working note - 2 Capital Structure (Rs 10L)

Particular	1	2	3
ESC	10L (10,00,000)	5L (5,00,000)	-
6% Debenture	-	5L (5,00,000)	10L (10,00,000)
	10,00,000	10L	10L

Newt

No of ES (ESC + 10)	100,000	50K (50,000)	-
Interest (Deb x 6%)		30K (30,000)	60K (60,000)
		↑ 5,00,000 x 6%	↑ 10,00,000 x 6%

19/07/2017

Working note: 3 Income statement

Particulars	Present	Expansion		
		1	2	3
EBIT	10,00,000	18,00,000	18,00,000	18,00,000
- Interest	(7,00,000)	(7,00,000)	(1,00,000)	(1,30,000)
			(70k+30k)	(70k+60k)
EBT	9,30,000	17,30,000	17,00,000	16,70,000
- Tax	(3,72,000)	(6,92,000)	(6,80,000)	(6,68,000)
EAT/EAF	5,58,000	10,38,000	10,20,000	10,02,000
÷ ES	÷ 1,00,000	÷ 2,00,000	÷ 1,50,000	÷ 1,00,000
EPS		(1L+1K) ↑	(1L+50K) ↑	(1L) ↑
EPS	5.58	5.19	6.8	10.02

$OL = \frac{2,00,00,000}{1,00,000} = 2$
 $FL = \frac{(10,00,000 - 9,30,000)}{1,00,000} = 1.08$

$(33,50,000 \div 18,00,000)$
 $(18,00,000 \div 17,30,000) = 1.04$ | $(18,00,000 \div 17,00,000) = 1.06$ | $(18,00,000 \div 16,70,000) = 1.08$

$CL = OL \times FL = 2.16$ 1.9 1.94 1.98

Risk = CL Lowest Middle/Moderate Highest

Re ⇒ (EPS) lowest Moderate Highest

Recommendation :-

1. If Nanya Hd. is ready to take a high degree of risk then option 3 is strongly recommended.
2. In case opting for less risk then, option 2 is next best option with reduced EPS of £5 per share.
3. Option 1 is not recommended since its EPS is lower than present EPS.

Practical problem - 7

A Company had the following Balance Sheet at the end of the current financial year.

Liabilities	£ in Crores	Assets	(£) in Crores
Equity share Capital. (50 lakhs Shares of £10 each)	5	Fixed Asset (Net)	12.5
Reserves and Surplus	1	Current Assets	7.5
15% Deb.	10		
Current Liabilities.	4		
	20		20

The additional information given is as under.

Fixed cost per annum (excluding interest)	₹ 4 Crores.
Variable operating cost ratio.	65%
Total assets turnover ratio	2.5
Income Tax rate	30%

Required:

Calculate the following and comment:

- (i) Earnings per share.
- (ii) Operating leverage.
- (iii) Financial leverage.
- (iv) Combined Leverage.

Soln:-

1.	EPS	(₹ in Cr)	(WN-1) Sales:-
	Sales.	100	Asset = Sales
	- VC	(65)	Turnover Ratio = $\frac{\text{Sales}}{\text{Asset}}$
	Contribution	35	2.5 = $\frac{\text{Sales}}{20}$
	- FC	4	$\therefore \text{Sales} = 50$
	EBIT	13.5	
	- Int. (10% of 15)	(1.5)	2.0 CL = 1.30 times
	EBT	12	3. FL = 1.13 times
	- Tax @ 30%	(3.6)	4. CL = $1.30 \times 1.13 = 1.47$ times
	EAT	8.4	or
	\therefore ES (5 ÷ 10)	$\div 0.5$	$\frac{17.5}{12} = 1.46$ times.
	ERS	16.8	

Practical problem - 3

From the following information, prepare Income Statement of Company A & B:

Particular	Company A	Company B
Margin of Safety	0.20	0.25
Interest	₹ 3,000	₹ 2,000
Profit volume ratio	25%	33.33%
Financial Leverage	4	3
Tax rate	45%	45%

Soln Income Statement:-

Particulars.	A		B	
Sales	100	?	100	?
- VC	75	?	66.67	?
Conth	25		33.33	
- FC				
EBIT (Wh-1)				
- Int				
EBT				
- Tax @ 45%				
EAT				

$$A = \frac{20,000 \times 25}{100} = 80,000$$

$$B = 66.67 = 33.3$$

↑
Double

$$\therefore 12,000 + 12,000 = 24,000$$

Working note-1 EBIT,

$$FL = \frac{EBIT}{EBIT - Int}$$

A

$$4 = \frac{EBIT}{EBIT - 3000}$$

$$4EBIT - 12000 = EBIT$$

$$3EBIT = 12000$$

$$EBIT = 4000$$

B

$$3 = \frac{EBIT}{EBIT - 2000}$$

$$3EBIT - 6000 = EBIT$$

$$2EBIT = 6000$$

$$EBIT = 3000$$

Working note-2

$$\textcircled{1} OL = \frac{1}{EPS} = \frac{1}{0.20} = 5$$

Working note no-2 operating leverage,

<u>Particulars</u>	A	B.
$OL = \frac{1}{\Delta \text{os}}$	$\frac{1}{0.2}$	$\frac{1}{0.25}$
	= 5	= 4

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(working note no-3) Contribution.

<u>A</u>	$OL = \frac{\text{Cont}^n}{\text{EBIT}}$	<u>B</u>
$5 = \frac{\text{Cont}}{4000}$		$4 = \frac{\text{Cont}}{3000}$
$\therefore \text{Cont} = 20,000$		$\therefore \text{Cont} = 12,000$

Illustration - 2

Calculate the operating leverage for each of the four firms A, B, C and from the following price and cost data:

	Firm.			
	A ₹	B ₹	C ₹	D ₹
Sale price per unit	20	32	50	70
Variable cost per unit	6	16	20	50
Fixed operating cost	60,000	40,000	1,00,000	Nil

What calculations can you draw with respect to levels of fixed cost and the degree of operating leverage result? Explain Assume number of units sold is 5,000,

Soln

Working note - 1 Income Statement

Particular	A	B	C	D
SP · PV	20	32	50	70
Vc · PV	(6)	(16)	(20)	50
Contribution PV	14	16	30	20
X Units	X 5000	X 5000	X 5000	X 5000
Contribution	70,000	80,000	150,000	100,000
- FC	(60,000)	(40,000)	(10,000)	(Nil)
EBIT	10,000	40,000	50,000	100,000
OL	7	2	3	1

Comments:-

- Operating leverage exist only if there is a fixed cost
- Operating leverage of firm D is 1,
It means 1% change in sales will lead to 1% change in EBIT.
- In case of other firm it exist in following order
 firm A = 7 times
 firm C = 3 times
 firm B = 2 times.

4. ~~In case of other firms it exist on following~~
~~terms.~~

4. In case of firm A it is 7,
It means 1% change in Sales will lead to
7% change in EBIT.

Illustration-5

Following are the selected financial information of
A Ltd. and B Ltd. for the current financial year:

	A Ltd.	B Ltd.
Variable Cost Ratio	60%	50%
Interest	₹ 20,000	₹ 1,00,000
Operating leverage	5	2
Financial leverage	3	2
Tax Rate	30%	30%

You are required to find out.

(i) EBIT

(ii) Sales

(iii) Fixed Cost

(iv) Identify the company which is better placed
with reasons based on leverages.

Working note - I Income statement.

Particulars		A		B
Sales	100	375000	100	800,000
(-) VC	60	225000	50	400,000
Contra	40	150000	50	400000
(-) FC		120000		200000
EBIT (Wn-2)		30,000	2	200,000
(-) Int		20,000	1	100,000
EBT	1	10,000	1	100000
- Tax @ 50%		(8000)		(30000)
EAT		7000		70,000

Working note - 2 EBIT

$$FL = \frac{EBIT}{EBIT - Int}$$

A/Hd:

B/Hd:

$$3 = \frac{EBIT}{EBIT - 20,000}$$

$$2 = \frac{EBIT}{EBIT - 100,000}$$

~~3 = EBIT~~

$$3EBIT - 60,000 = EBIT$$

$$2EBIT = 60,000$$

$$EBIT = 30,000$$

$$2EBIT - 200,000 = EBIT$$

$$1EBIT = 200,000$$

$$EBIT = 200,000$$

Working note no-3 Contribution.

$$OL = \frac{\text{Contribution}}{\text{EBIT}}$$

A Ltd.

B Ltd.

$$5 = \frac{\text{Contribution}}{30,000}$$

$$2 = \frac{\text{Contribution}}{200,000}$$

$$\text{Contribution} = 150,000$$

$$\text{Contribution} = 400,000$$

Particulars	A	B
EBIT	30,000	2L
Sales	375000	8L
FC	120000	2L

4. Comment:-

Company B is better than Company A because of following reasons.

(a) Interest Coverage ratio = $(\text{EBIT} \div \text{Int})$

A
 $\frac{30,000}{20,000} = 1.5 \text{ times}$

B
 $\frac{200,000}{100,000} = 2 \text{ times}$

Capacity of Company B to pay interest is better than Company A.

(b) financial Risk -

A
FL = 3

B
2

Company B has least financial Risk.

Ⓟ

Practical Problem # 5

1. EPS

Sales		20,00,000
- VC		10,00,000
Conth	9.5	10,00,000
- FC	1.5	600000
EBIT	(Wh-2)	400,000
- Int		150,000
EBT	(Wh-4)	250,000

(-) Tax @ 50%

(125000)

EAT

125000

÷ ES

÷ 100000

EPS

1.25

Working note: $\div 2 \cdot \text{EBIT}$.

$$OL = \frac{\text{Conth}}{\text{EBIT}}$$

$$2.5 = \frac{10,00,000}{\text{EBIT}}$$

$$\text{EBIT} = \boxed{400,000}$$

Working note: $\div 3$ Combined Leverage.

EPS will wipe out means.
100% reduction.

$$CL = \frac{\% \text{ EPS}}{\% \text{ Sales}} = \frac{100}{25}$$

$$= \boxed{4 \text{ times}}$$

Working note: $\div 4 \cdot \text{EBT}$.

$$CL = \frac{\text{Conth}}{\text{EBT}}$$

$$4 = \frac{1000,000}{\text{EBT}}$$

$$\therefore \text{EBT} = \boxed{250,000}$$

Working note:

2. Amt of Debt.

$$\text{Int} = \text{Debt} \times \%$$

$$150000 = \text{Debt} \times 16\%$$

$$\text{Debt} = \frac{150000}{16\%}$$

$$= \boxed{937500}$$

Summary

* Profit Volume (PV) Ratio + Variable Cost Ratio

$$\text{PV Ratio} = \frac{\text{Conth}}{\text{Sales}} \times 100$$

$$\text{Variable Cost Ratio} = \frac{\text{VC}}{\text{Sales}} \times 100$$

Example

SP 10

VC 8

Conth 2

↓
PV Ratio

↓
Variable Cost Ratio

$$\frac{2}{10} \times 100 = 20\%$$

$$\frac{8}{10} \times 100 = 80\%$$

* Assets Turnover Ratio

$$\frac{\text{Sales}}{\text{Total assets}}$$

↓

$$\text{Total asset} = \text{Total Liability}$$

* operating leverage:

$$OL = \frac{1}{\text{mos Ratio}} = (PP_3)$$

marginal of safety ratio

* financial leverage if preference share exist:

$$FL = \frac{\text{EBIT}}{\text{EBIT} - \text{Int} - \left\{ \frac{\text{Preference Dividend}}{1 - \text{Tax rate}} \right\}}$$

* Example = Concept Question.

Interest = 20,000

pref dividend = 7000

Tax rate = 30%

EBIT \Rightarrow 90,000

Calculate F.V.

$$\text{F.V.} = \frac{\text{EBIT}}{\text{EBIT} - \text{Int}} - \left\{ \frac{\text{PD}}{1-t} \right\}$$

$$= \frac{90,000}{90,000 - 20,000} - \left\{ \frac{7000}{1 - 0.3} \right\}$$

$$= \frac{90,000}{90,000 - 20,000 - 10,000} = \frac{90,000}{60,000} = 1.5 \text{ times}$$

* Return on Capital Employed: (ROCE)

$$\frac{\text{EBIT}}{\text{ESC} + \text{R\&S} + \text{PSC} + \text{Deb}} \times 100$$

* FL is favourable or unfavourable:-

$$\frac{\text{Int}\%}{10\%} < \frac{\text{ROCE}\%}{12\%} = \text{FL is favourable.}$$

$$12\% > 10\% = \text{FL is unfavourable.}$$